

**BUY:
EPC**

**Current Price:
\$36**

**Price Target:
\$45**

**Upside:
24%**

Edgewell Personal Care (NYSE: EPC)



Consumer Staples Personal & Household Products Sector

Sector Head: Bethany Goldstein

Senior Analysts: Joseph LoRubbio & Yoni Menasha

Junior Analysts: Gabrielle Hanellin & Caroline Kenrick

Industry Overview

Overview

In 2023, the revenue in the Personal Care market in the United States was US\$45.52bn

The market is projected to experience an annual growth rate of 1.75% (CAGR 2024-2028)

The US personal care market is experiencing a surge in demand for natural and organic

Prominent competitors



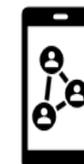
Industry Trends



Growing demand for skincare



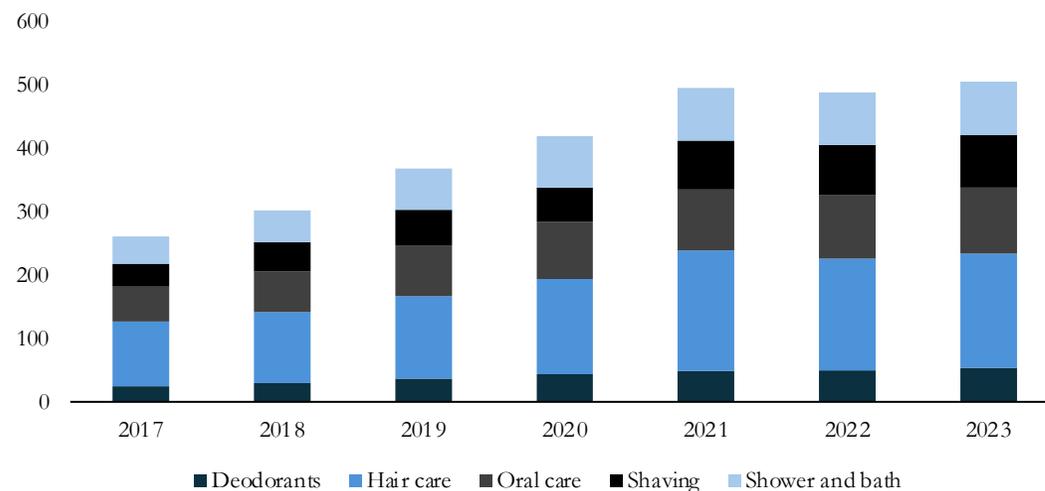
Gap in the market for affordability



Social media increases demand

Revenue Growth

Revenue in Personal Care



Company Overview

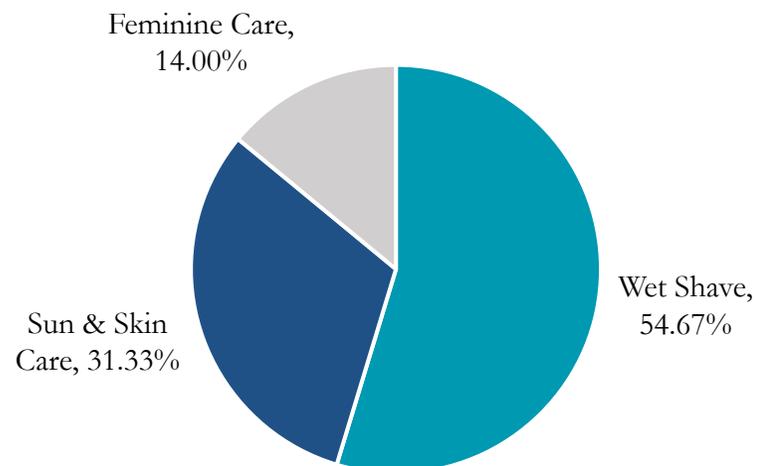
Business Overview

EPC's brand portfolio consists of **personal care products only**, offering shaving, sun care, feminine care, and skin care products

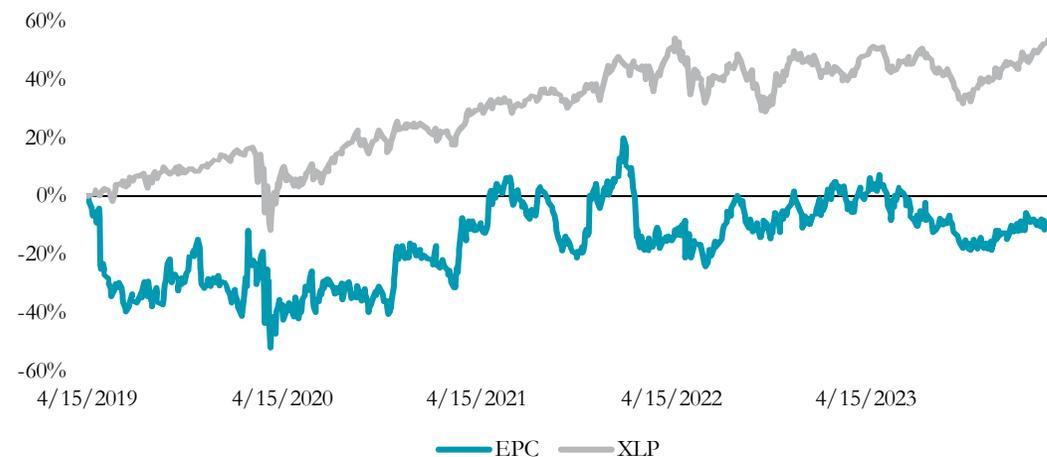
Alongside name brand holdings, EPC has a presence in **private labels**, specifically with persona.com and their Wet Shave segment

EPC owns **25 brands** and operates in **50 countries**, and has focal points on supply chain efficiency and sustainability.

Revenue Breakdown



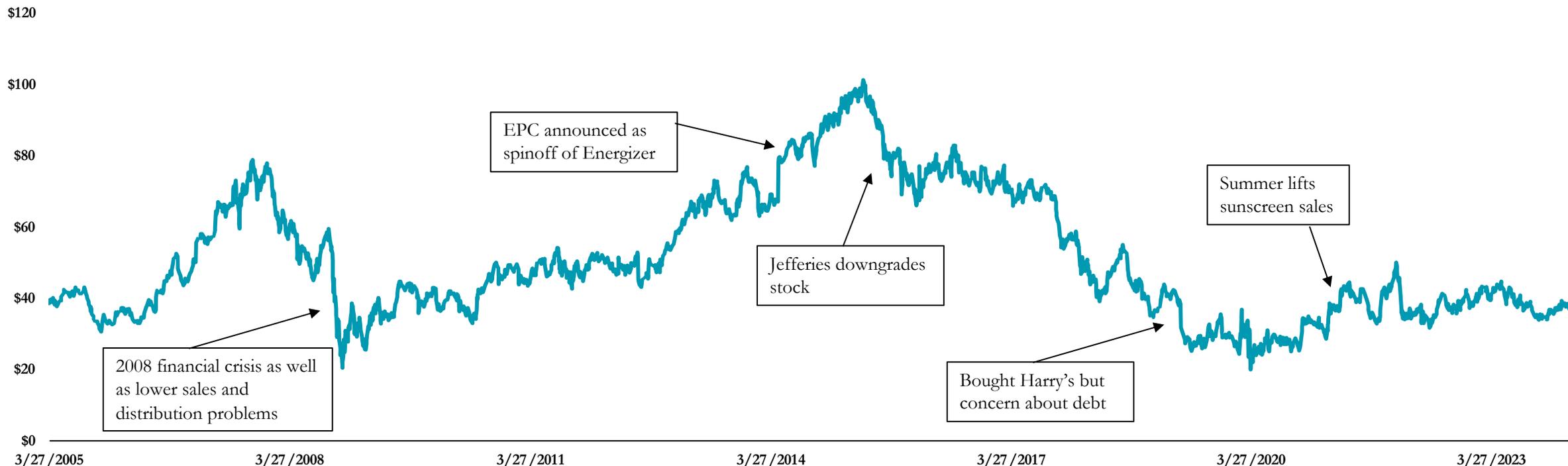
EPC vs. XLP % Change



Brand Holdings



Why Buy Now?



Beauty Market

- Current beauty stocks like ULTA, ELF, HELE and more have seen significant decline over the past month after ULTA's CEO announced there was a decline in beauty demand, leading to the overall value of the beauty market to be undervalued

Global Warming

- Temperatures are getting hotter and hotter. Especially now with the increase in tropical storms causing higher temperatures around the globe, the need for suncare is increasing every year

Dividend Stocks

- While there is some shift towards more hot or faster growing stocks and sectors, there are still investors looking to invest in companies that have strong dividends. EPC is one of those companies and can even be used as a hedge

Investment Thesis

Global Warming & Sunscreen

As the temperature of the world continues to rise, the need for sunscreen and suncare products will increase, positioning EPC to grow significantly as they are one of the leaders in this market

Growth/Hedging

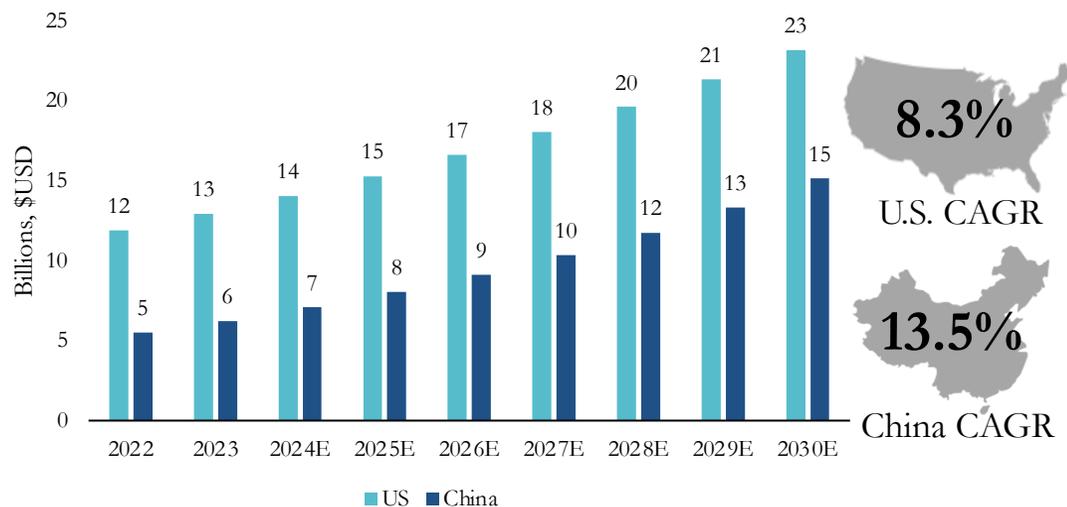
The increasing awareness of skincare, growing popularity of personal and self-care, and discovery of preventative anti-aging methods will help EPC's segments grow

Business and Industry Tailwinds

Factors such as increasing ACV, small-scale M&A expansion, international growth, and an expanding feminine care market are all potential tailwinds to drive EPC's price into 2H24' & FY25

A Hotter And Warmer World

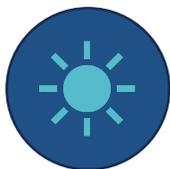
Sun-Care Products Market



Global Warming



Skin Cancer



Melanoma is one of the most common types of cancer and **70%** of it caused from repeated sunlight exposure



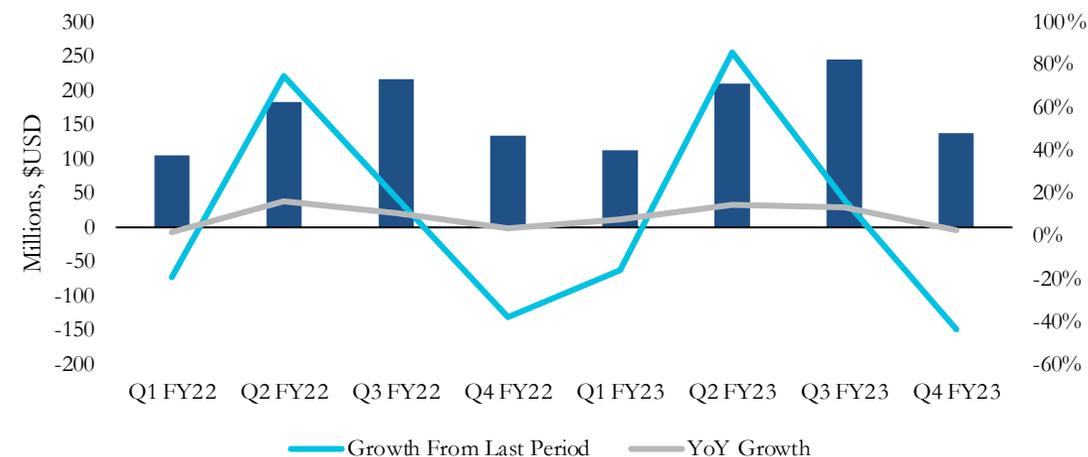
The 2024 estimates were for **186,680** new cases of melanoma diagnosed and **7,990** deaths from the disease



Studies show that the use of **SPF 15 sunscreen**, can lower your melanoma risk by **50 percent**

EPC Sun Care Segment

Has a 19.47% profit margin for that segment, highest out of 3 segments



Emerging Trends and High Potential Growth Opportunity

Growing Desire to Appear Younger



35% of Americans aged 50-80 have invested time or money in trying to look younger



Appearance is often linked to age and life stage, which can influence social stereotypes



The increasing popularity of social media and interconnectedness highlights appearance

Adoption of Skincare as a Routine

Nearly 3 in 4 Americans have both a morning and evening skincare routine

Moisturizers (93%), cleansers (85%), and sunscreens (83%) are the most widely used products

Massive growth in popularity of SPF moisturizers and sun protective cosmetics

Growing Popularity of Men's Personal Care

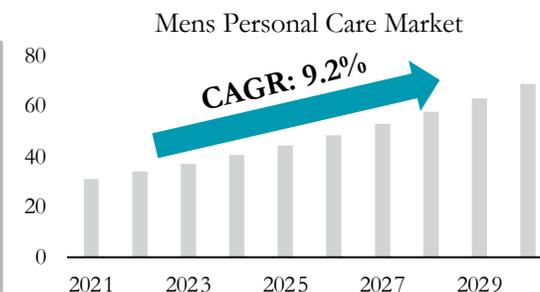
In the last few years there has been **increased levels of demand** for male personal care products.

Men's Grooming
CAGR:
5.7%

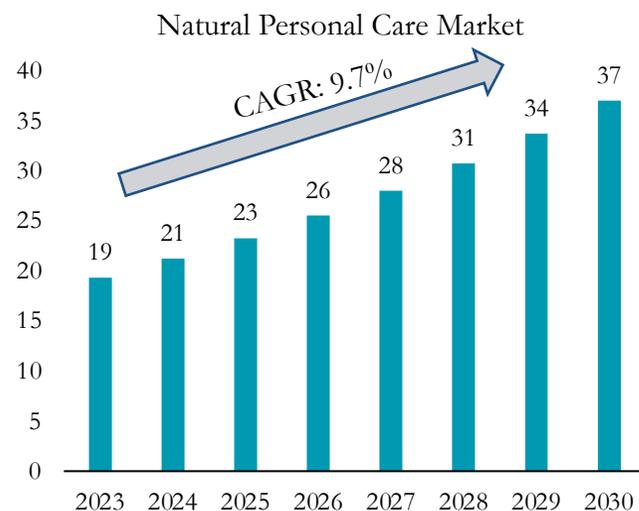
Men's Skin Care
CAGR:
6.4%

Men's Grooming
CAGR:
5.21%

Emerging fashion trends and the influence of social media have caused consumers to **ignore the gender binaries of personal care products and regimens as not "being for men"**



Growth of Clean Beauty

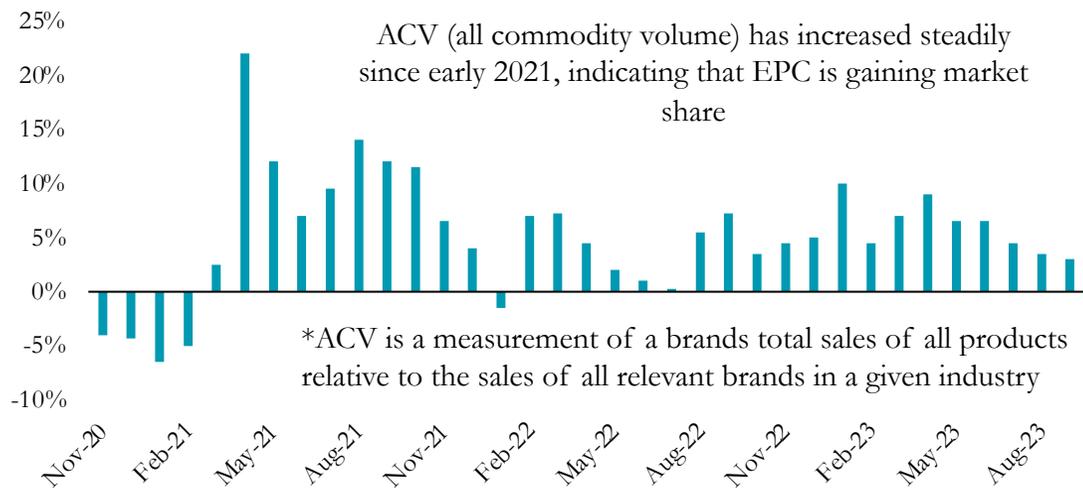


EPC is the worlds **leader** in **identification, development and production** of active **natural ingredients**

Because of this, EPC is positioned well to **supply consumer demand** for these natural products

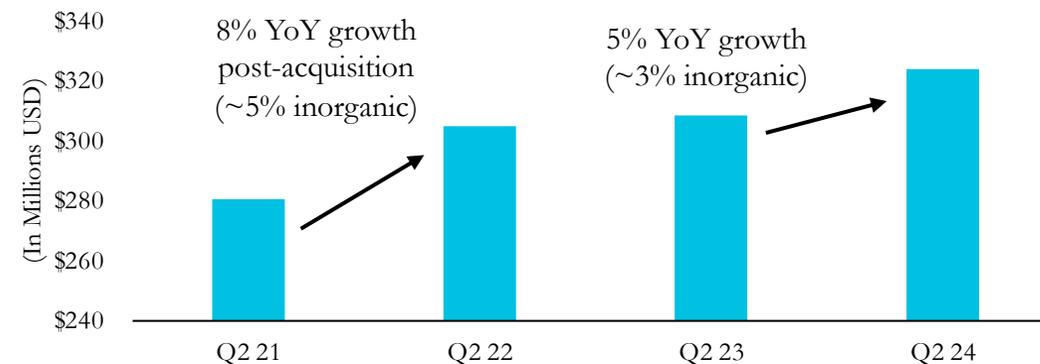
Business & Industry Tailwinds

ACV / UPC Improvement



Strategic Acquisitions

Edgewell will continue executing their long-term plan of small-scale M&A as it is cheaper than creating and marketing new organic brands



Acquired CREMO and Billie Inc in September 2020 and 2021, respectively

Accelerated International Growth



36% of revenue is international, up 10% over last 3 years

Leader in men's and women's shaving in Japan

Best-selling sun care brand in Mexico and Australia

#2 selling shaving brand across all of Europe and Puerto Rico

EPC now has the capacity to partner with global retailers, which will propel sales in their key international markets

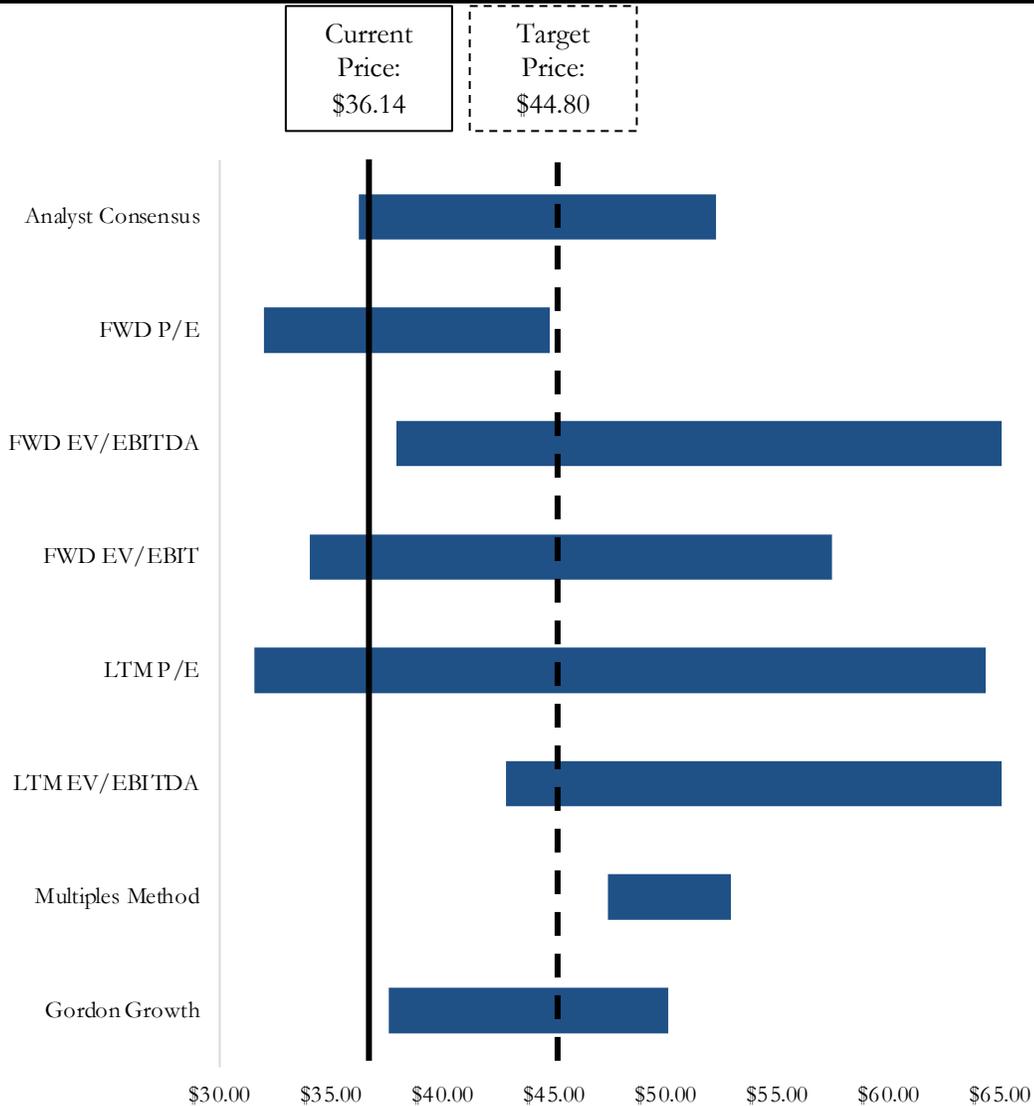
Feminine Care Market

EPC's feminine care segment has grown 8% on a 2-year stack

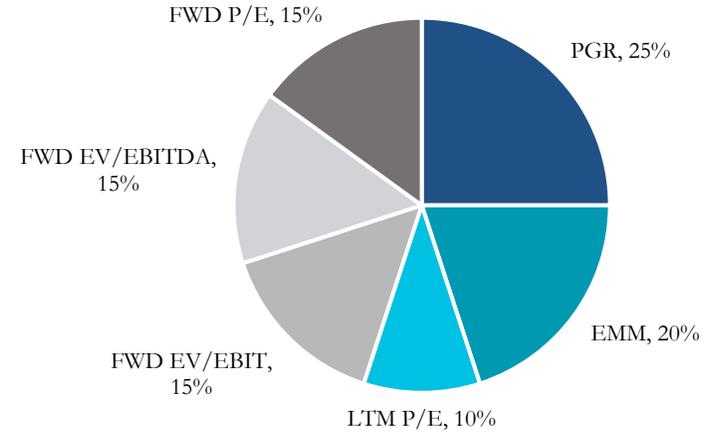


Valuation

Football Field



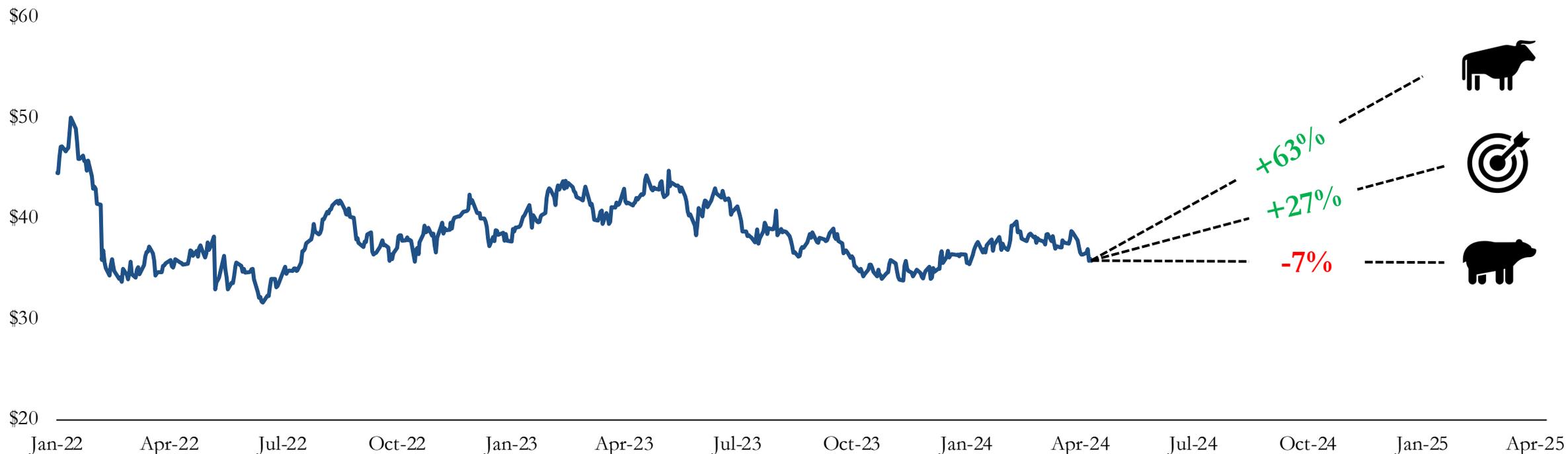
Weightings



Analyst Estimates

| | | Terminal Growth Rate | | | | |
|------|-------|-------------------------------|----------|-----------------|----------|----------|
| | | 1.00% | 1.50% | 2.00% | 2.50% | 3.00% |
| WACC | 7.41% | \$ 45.79 | \$ 50.11 | \$ 55.22 | \$ 61.37 | \$ 68.91 |
| | 7.91% | \$ 40.93 | \$ 44.54 | \$ 48.77 | \$ 53.77 | \$ 59.79 |
| | 8.41% | \$ 36.73 | \$ 39.79 | \$ 43.32 | \$ 47.46 | \$ 52.36 |
| | 8.91% | \$ 33.05 | \$ 35.67 | \$ 38.67 | \$ 42.13 | \$ 46.18 |
| | 9.41% | \$ 29.81 | \$ 32.07 | \$ 34.64 | \$ 37.58 | \$ 40.97 |
| | | Terminal Multiple (EV/EBITDA) | | | | |
| | | 11.1 | 11.6 | 12.1 | 12.6 | 13.1 |
| WACC | 7.41% | \$ 48.96 | \$ 51.26 | \$ 53.56 | \$ 55.85 | \$ 58.15 |
| | 7.91% | \$ 47.40 | \$ 49.64 | \$ 51.88 | \$ 54.12 | \$ 56.36 |
| | 8.41% | \$ 45.88 | \$ 48.07 | \$ 50.25 | \$ 52.43 | \$ 54.61 |
| | 8.91% | \$ 44.41 | \$ 46.54 | \$ 48.67 | \$ 50.79 | \$ 52.92 |
| | 9.41% | \$ 42.98 | \$ 45.05 | \$ 47.13 | \$ 49.20 | \$ 51.28 |

Investment Analysis



Bear Case - \$33

- Global warming cools and the need for sunscreen goes down
- International growth slows and future acquisitions are dilutive

Base Case - \$45

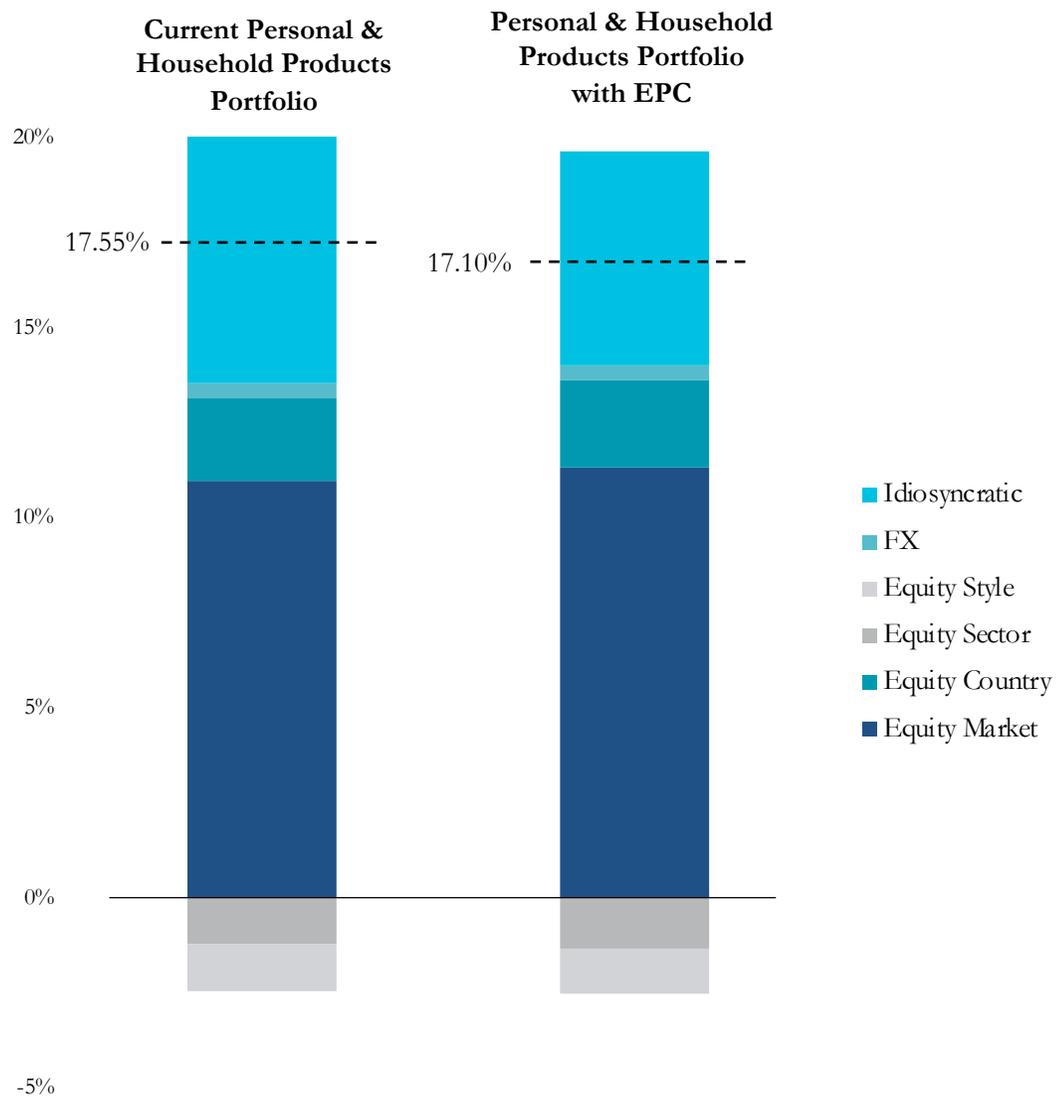
- The Sun Care segment continues to grow stably
- Organic brands perform in-line with expectations

Bull Case - \$58

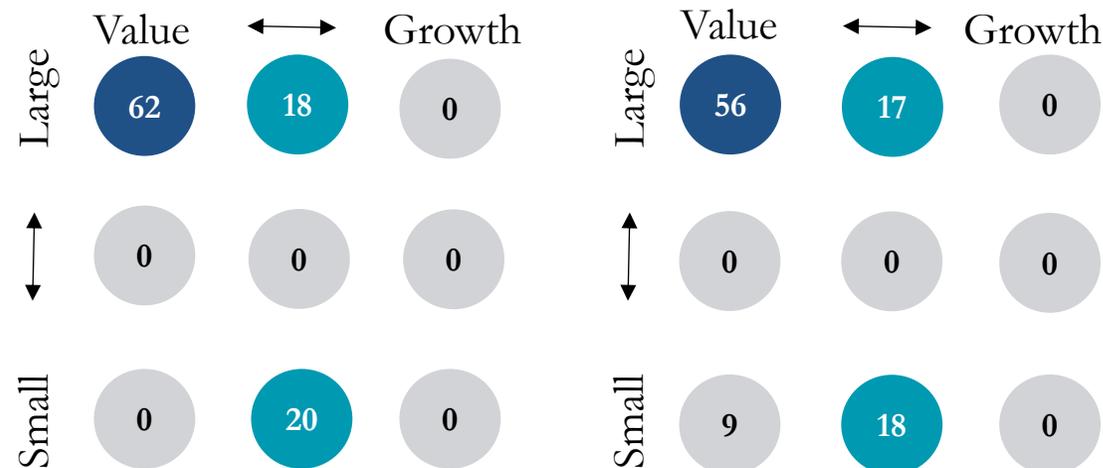
- Temperatures keep rising and the need for sunscreen increases
- Feminine care continues HSD growth and international revenues skyrocket

Allocation

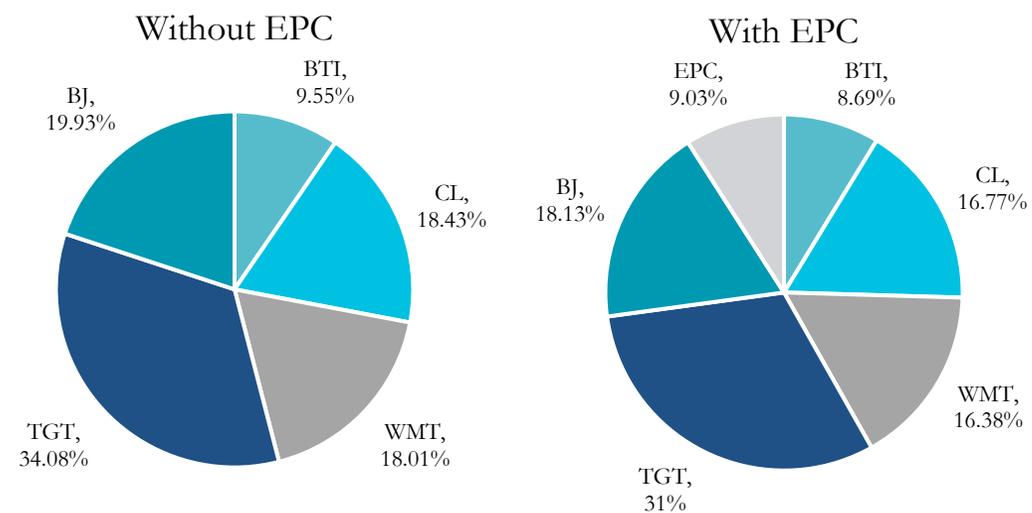
Risk



Growth/Value Assessment



New Weightings



**BUY:
EPC**

**Current Price:
\$36**

**Price Target:
\$45**

**Upside:
24%**

Thank You!

Questions?



Appendix

Appendix A: Balance Sheet

Appendix B: Income Statement

Appendix C: Cash Flow Statement

Appendix D: NWC Projections

Appendix E: CapEx and D&A

Appendix F: Beta & WACC

Appendix G: DCF

Appendix H: Comps

Appendix I: Revenue Build

Appendix J: Bear, Base, Bull Case

Appendix A: Balance Sheet

| Edgewell Personal Care (NYSE: EPC) | | | | | | | | | | | | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Balance Sheet (in \$mm) | | | | | | | | | | | | | | | | | | |
| Quarter End | FY 2019 | FY 2020 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | FY 2021 | Q1 FY22 | Q2 FY22 | Q3 FY22 | Q4 FY22 | FY 2022 | Q1 FY23 | Q2 FY23 | Q3 FY23 | Q4 FY23 | FY 2023 | Q1 24E |
| Current assets | | | | | | | | | | | | | | | | | | |
| Cash and cash equivalents | 342 | 365 | 281 | 282 | 438 | 479 | 479 | 240 | 188 | 182 | 189 | 189 | 184 | 155 | 207 | 216 | 216 | 214 |
| Trade receivables, net | 206 | 159 | 167 | 195 | 150 | 151 | 151 | 154 | 184 | 155 | 137 | 137 | 123 | 161 | 122 | 106 | 106 | 113 |
| Inventories | 357 | 314 | 337 | 354 | 359 | 346 | 346 | 408 | 429 | 414 | 449 | 449 | 540 | 541 | 503 | 492 | 492 | 522 |
| Other current assets | 140 | 146 | 149 | 156 | 156 | 160 | 160 | 165 | 168 | 183 | 167 | 167 | 160 | 153 | 157 | 147 | 147 | 157 |
| Total current assets | 1,044 | 984 | 933 | 988 | 1,102 | 1,136 | 1,136 | 967 | 969 | 934 | 942 | 942 | 1,008 | 1,009 | 989 | 962 | 962 | 1,006 |
| Property, plant and equipment, net | 396 | 371 | 369 | 361 | 358 | 363 | 363 | 357 | 355 | 348 | 346 | 346 | 349 | 342 | 340 | 338 | 338 | 334 |
| Goodwill | 1,033 | 1,160 | 1,168 | 1,165 | 1,167 | 1,163 | 1,163 | 1,343 | 1,341 | 1,332 | 1,322 | 1,322 | 1,332 | 1,334 | 1,336 | 1,331 | 1,331 | 1,337 |
| Other intangible assets, net | 913 | 928 | 928 | 919 | 914 | 906 | 906 | 1,035 | 1,024 | 1,011 | 997 | 997 | 997 | 990 | 984 | 974 | 974 | 970 |
| Other assets | 35 | 99 | 99 | 106 | 106 | 107 | 107 | 106 | 104 | 97 | 107 | 107 | 112 | 123 | 118 | 135 | 135 | 141 |
| Total assets | 3,421 | 3,541 | 3,496 | 3,538 | 3,647 | 3,675 | 3,675 | 3,807 | 3,793 | 3,721 | 3,713 | 3,713 | 3,797 | 3,799 | 3,766 | 3,741 | 3,741 | 3,787 |
| Current liabilities | | | | | | | | | | | | | | | | | | |
| Current maturities of long-term debt | 117 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Notes payable | 14 | 21 | 24 | 24 | 25 | 27 | 27 | 27 | 26 | 19 | 19 | 19 | 25 | 22 | 18 | 20 | 20 | 24 |
| Accounts payable | 223 | 182 | 183 | 194 | 216 | 210 | 210 | 218 | 225 | 239 | 237 | 237 | 245 | 245 | 241 | 194 | 194 | 198 |
| Other current liabilities | 305 | 308 | 222 | 266 | 306 | 301 | 301 | 239 | 294 | 317 | 292 | 292 | 231 | 302 | 321 | 310 | 310 | 246 |
| Total current liabilities | 660 | 511 | 429 | 484 | 547 | 537 | 537 | 484 | 544 | 575 | 548 | 548 | 501 | 569 | 580 | 523 | 523 | 468 |
| Long-term debt | 1,098 | 1,238 | 1,238 | 1,233 | 1,234 | 1,234 | 1,234 | 1,433 | 1,414 | 1,357 | 1,391 | 1,391 | 1,492 | 1,414 | 1,323 | 1,361 | 1,361 | 1,452 |
| Deferred income tax liabilities | 101 | 103 | 104 | 104 | 103 | 129 | 129 | 150 | 139 | 138 | 140 | 140 | 141 | 142 | 142 | 136 | 136 | 137 |
| Other liabilities | 259 | 257 | 260 | 254 | 252 | 190 | 190 | 188 | 180 | 173 | 174 | 174 | 176 | 167 | 170 | 180 | 180 | 185 |
| Total liabilities | 2,117 | 2,108 | 2,031 | 2,074 | 2,136 | 2,090 | 2,090 | 2,255 | 2,278 | 2,243 | 2,253 | 2,253 | 2,310 | 2,292 | 2,215 | 2,200 | 2,200 | 2,241 |
| Shareholders' equity | | | | | | | | | | | | | | | | | | |
| Preferred shares | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Common shares | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Additional paid-in capital | 1,628 | 1,632 | 1,619 | 1,622 | 1,625 | 1,631 | 1,631 | 1,594 | 1,597 | 1,600 | 1,604 | 1,604 | 1,578 | 1,583 | 1,586 | 1,594 | 1,594 | 1,569 |
| Retained earnings | 715 | 782 | 792 | 798 | 830 | 866 | 866 | 869 | 884 | 906 | 932 | 932 | 936 | 946 | 991 | 1,022 | 1,022 | 1,019 |
| Common shares in treasury at cost | (804) | (790) | (784) | (781) | (777) | (776) | (776) | (767) | (815) | (847) | (861) | (861) | (851) | (864) | (876) | (906) | (906) | (897) |
| Accumulated other comprehensive loss | (236) | (192) | (162) | (175) | (166) | (137) | (137) | (143) | (151) | (182) | (216) | (216) | (177) | (160) | (151) | (170) | (170) | (147) |
| Total shareholders' equity | 1,304 | 1,433 | 1,465 | 1,464 | 1,512 | 1,584 | 1,584 | 1,552 | 1,516 | 1,478 | 1,460 | 1,460 | 1,487 | 1,507 | 1,551 | 1,541 | 1,541 | 1,546 |
| Total liabilities and shareholders' equity | 3,421 | 3,541 | 3,496 | 3,538 | 3,647 | 3,675 | 3,675 | 3,807 | 3,793 | 3,721 | 3,713 | 3,713 | 3,797 | 3,799 | 3,766 | 3,741 | 3,741 | 3,787 |
| checks: balanced? | yes |

Appendix B: Income Statement

| Edgewell Personal Care | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|----------|----------|---------|---------|---------|---------|----------|---------|---------|---------|---------|----------|---------|---------|---------|---------|----------|--------|--------|--------|--------|----------|----------|----------|----------|----------|----------|---|
| Income Statement (in \$mn except per share amounts) | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Quarter End | FY 2019 | FY 2020 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | FY 2021 | Q1 FY22 | Q2 FY22 | Q3 FY22 | Q4 FY22 | FY 2022 | Q1 FY23 | Q2 FY23 | Q3 FY23 | Q4 FY23 | FY 23 | Q1 24E | Q2 24E | Q3 24E | Q4 24E | FY 24E | FY 25E | FY26E | FY27E | FY28E | FY29E | |
| Net sales | \$ 2,141 | \$ 1,950 | \$ 451 | \$ 519 | \$ 574 | \$ 543 | \$ 2,087 | \$ 463 | \$ 548 | \$ 624 | \$ 537 | \$ 2,172 | \$ 469 | \$ 598 | \$ 650 | \$ 534 | \$ 2,252 | \$ 489 | \$ 648 | \$ 694 | \$ 535 | \$ 2,366 | \$ 2,486 | \$ 2,579 | \$ 2,670 | \$ 2,757 | \$ 2,838 | |
| % Growth | | -8.9% | | | | | 7.1% | 2.7% | 5.5% | 8.7% | -1.2% | 4.0% | 1.3% | 9.3% | 4.2% | -0.5% | 3.7% | 4.2% | 8.3% | 6.7% | 0.2% | 5.1% | 5.1% | 3.7% | 3.5% | 3.3% | 2.9% | |
| Cost of sales | 1,174 | 1,069 | 258 | 278 | 303 | 298 | \$ 1,137 | 273 | 318 | 383 | 318 | \$ 1,292 | 291 | 357 | 370 | 306 | 1,311 | 291 | 369 | 396 | 306 | 1,363 | 1,458 | 1,500 | 1,553 | 1,603 | 1,650 | |
| % of Sales | 54.9% | 54.8% | 57.1% | 53.5% | 52.9% | 54.9% | 54.5% | 59.0% | 58.0% | 61.4% | 59.2% | 59.5% | 62.1% | 59.6% | 57.0% | 57.3% | 58.2% | 59.6% | 57.0% | 57.1% | 57.2% | 57.6% | 58.6% | 58.2% | 58.2% | 58.2% | 58.2% | |
| Gross profit | 967 | 881 | 193 | 242 | 270 | 245 | 950 | 190 | 230 | 241 | 219 | 879 | 178 | 242 | 280 | 228 | 941 | 198 | 278 | 298 | 229 | 1,003 | 1,028 | 1,079 | 1,117 | 1,154 | 1,188 | |
| Selling General and Administrative Expenses | 372 | 409 | 93 | 93 | 98 | 107 | 391 | 97 | 101 | 93 | 98 | 389 | 103 | 105 | 96 | 112 | 410 | 103 | 117 | 108 | 105 | 433 | 452 | 470 | 487 | 503 | 517 | |
| % of Sales | 17.38% | 20.97% | 20.64% | 17.99% | 16.99% | 19.73% | 18.74% | 20.92% | 18.50% | 14.86% | 18.29% | 17.92% | 22.02% | 17.58% | 14.82% | 21.04% | 18.19% | 21.13% | 18.02% | 15.56% | 19.69% | 18.32% | 18.18% | 18.23% | 18.23% | 18.23% | 18.23% | |
| Advertising and Sales Promotion Expense | 251 | 216 | 41 | 68 | 82 | 50 | 242 | 46 | 70 | 81 | 41 | 238 | 48 | 63 | 80 | 40 | 229 | 48 | 79 | 91 | 44 | 262 | 271 | 276 | 286 | 295 | 303 | |
| % of Sales | 11.72% | 11.09% | 9.13% | 13.17% | 14.28% | 9.20% | 11.57% | 9.97% | 12.76% | 12.97% | 7.69% | 10.97% | 10.27% | 10.51% | 12.31% | 7.55% | 10.17% | 9.86% | 12.15% | 13.18% | 8.15% | 11.07% | 10.88% | 10.71% | 10.71% | 10.71% | 10.67% | |
| Research and Development Expns | 53.5 | 55.3 | 13.7 | 14.3 | 14.6 | 15 | 58 | 12.8 | 13.7 | 13.6 | 15.4 | 56 | 13.3 | 14.4 | 14.8 | 16 | 58.5 | 13 | 17 | 16 | 15 | 61 | 64 | 67 | 69 | 71 | 74 | |
| % of Sales | 2.50% | 2.84% | 3.04% | 2.75% | 2.54% | 2.80% | 2.77% | 2.76% | 2.50% | 2.18% | 2.87% | 2.56% | 2.84% | 2.41% | 2.28% | 2.98% | 2.60% | 2.88% | 2.55% | 2.33% | 2.88% | 2.60% | 2.58% | 2.59% | 2.59% | 2.59% | 2.59% | |
| Restructuring Charges | 46.4 | 24.6 | 3.7 | 2.7 | 5.2 | 9 | 21 | 2.2 | 3.5 | 3.5 | 6.1 | 15 | 6.8 | 3 | 3 | 8 | 16.6 | 7 | 4 | 4 | 8 | 23 | 0 | 0 | 0 | 0 | 0 | |
| % of Sales | 2.17% | 1.26% | 0.82% | 0.52% | 0.91% | 1.69% | 1.00% | 0.47% | 0.64% | 0.56% | 1.14% | 0.70% | 1.45% | 0.50% | 0.46% | 1.48% | 0.74% | 1.39% | 0.55% | 0.64% | 1.44% | 0.95% | 0.00% | 0.56% | 0.56% | 0.56% | 0.56% | |
| Operating income | 244 | 176 | 42 | 63 | 71 | 63 | 239 | 32 | 42 | 50 | 58 | 181 | 6 | 56 | 86 | 52 | 227 | 26 | 63 | 78 | 57 | 224 | 242 | 266 | 275 | 284 | 294 | |
| EBIT Margin | 11.4% | 9.0% | 9.2% | 12.1% | 12.4% | 11.6% | 11.4% | 6.9% | 7.6% | 8.0% | 10.8% | 8.3% | 1.3% | 9.4% | 13.2% | 9.6% | 10.1% | 5.3% | 9.7% | 11.2% | 10.7% | 9.5% | 9.7% | 10.3% | 10.3% | 10.3% | 10.4% | |
| Impairment Charges | 570 | -4 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cost of early retirement of long-term debt | 0 | 26 | 0 | 17 | 0 | 0 | 17 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Expense, net | 63 | 61 | 17 | 26 | 16 | 17 | 77 | 17 | 18 | 18 | 18 | 71 | 20 | 21 | 19 | 19 | 79 | 20 | 25 | 20 | 18 | 83 | 85 | 89 | 93 | 96 | 98 | |
| % of Sales | 2.9% | 3.1% | 3.9% | 5.0% | 2.9% | 3.2% | 3.7% | 3.7% | 3.3% | 2.9% | 3.4% | 3.3% | 4.2% | 3.5% | 3.0% | 3.5% | 3.5% | 4.0% | 3.9% | 2.9% | 3.4% | 3.5% | 3.4% | 3.5% | 3.5% | 3.5% | 3.5% | |
| Other, non-operating expense (income), net | 2 | 5 | -1 | 0 | 1 | -2 | (2) | (2) | (3) | (4) | (3) | (12) | 0 | 10 | (4) | 0 | 1 | 0 | - | - | - | - | - | - | - | - | - | |
| % of Sales | 0.1% | 0.3% | -0.2% | 0.0% | 0.1% | -0.3% | -0.1% | -0.4% | -0.6% | -0.7% | -0.5% | -0.6% | 0.1% | 1.6% | -0.6% | 0.0% | 0.0% | 0.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | |
| Income before income taxes | -390 | 87 | 25 | 19 | 54 | 48 | 146 | 16 | 27 | 36 | 42 | 122 | -14 | 26 | 70 | 33 | 148 | 6 | 37 | 57 | 39 | 140 | 157 | 177 | 183 | 189 | 196 | |
| Provision for income taxes | (18) | 20 | 8 | 5 | 13 | 3 | 29 | 5 | 4 | 6 | 10 | 24 | 1 | 7 | 18 | 3 | 33 | 1 | 8 | 13 | 6 | 28 | 30 | 33 | 36 | 38 | 39 | |
| Tax Rate | 4.6% | 22.6% | 29.8% | 26.2% | 24.3% | 6.9% | 19.8% | 27.8% | 14.4% | 16.0% | 22.9% | 19.6% | -8.7% | 27.0% | 25.2% | 9.8% | 22.3% | 20.1% | 21.9% | 21.9% | 15.4% | 19.3% | 19.6% | 18.6% | 19.9% | 19.9% | 19.9% | |
| % of Sales | -0.8% | 1.0% | 1.7% | 1.0% | 2.3% | 0.6% | 1.4% | 1.0% | 0.7% | 0.9% | 1.8% | 1.1% | 0.3% | 1.2% | 2.7% | 0.6% | 1.5% | 0.2% | 1.3% | 1.8% | 1.1% | 1.2% | 1.2% | 1.3% | 1.4% | 1.4% | 1.4% | |
| Net income | (372) | 68 | 18 | 14 | 41 | 44 | 117 | 12 | 23 | 30 | 33 | 98 | -15 | 19 | 52 | 30 | 115 | 5 | 29 | 45 | 33 | 112 | 127 | 144 | 146 | 151 | 157 | |

Appendix C: Cash Flow Statement

| Edgewell Personal Care (NYSE: EPC) | | | | | |
|--|-------------|--------------|-------------|--------------|--------------|
| Cash Flow Statement (in \$mm) | | | | | |
| Year End | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023E |
| Cash from operating activities | | | | | |
| Net income | (372) | 68 | 117 | 99 | 115 |
| Non-cash charges to net income: | | | | | |
| Depreciation and amortization | 94 | 89 | 87 | 90 | 91 |
| Share based compensation | 18 | 19 | 27 | 24 | 28 |
| Gain (loss) on sale of asset | - | - | - | - | (8) |
| Gain on sale of Infant and Pet Care business | 2 | 2 | 1 | 2 | 3 |
| Deferred compensation payments | - | 4 | - | - | - |
| Deferred income taxes | (8) | (9) | (9) | (7) | (5) |
| Cost of early retirement of long-term debt | (60) | (3) | 10 | (14) | (5) |
| Interest expense associated with debt | - | - | (26) | - | - |
| Impairment Charges | - | (26) | - | - | - |
| Mechanical stores expense | 570 | - | - | - | - |
| Other non-cash charges | (6) | 1 | (3) | (10) | (24) |
| Changes in working capital: | | | | | |
| Account receivables, net | (2) | 66 | 4 | (7) | 31 |
| Inventories | (35) | 37 | (29) | (111) | (32) |
| Other current assets | (15) | 3 | (14) | (12) | 21 |
| Account Payable | (15) | (43) | 25 | 30 | (30) |
| Change in operating assets and liabilities | 19 | (20) | (14) | 18 | 16 |
| Cash provided by operating activities | 191 | 233 | 230 | 103 | 217 |
| Cash from investing activities | | | | | |
| Capital expenditures | (58) | (48) | (57) | (56) | (50) |
| Acquisitions, net of cash acquired | - | (234) | - | (309) | - |
| Proceeds from Sale of Infant Care Business | - | 96 | 8 | 5 | - |
| Investment in equity securities | - | (14) | - | - | - |
| Proceeds from Sale of other assets | 4 | - | - | - | - |
| Collection of deferred purchase price on accounts receivable sold | 10 | 4 | 3 | 7 | 3 |
| Other | (1) | (1) | (2) | (2) | (4) |
| Cash used for investing activities | (46) | (196) | (49) | (355) | (51) |
| Cash from financing activities | | | | | |
| Cash proceeds from debt with original maturities greater than 90 days | 500 | 50 | - | 707 | 841 |
| Cash payments on debt with original maturities greater than 90 days | 500 | (167) | - | (552) | (874) |
| Cash proceeds from the issuance of Senior Notes due 2029 | - | - | 500 | - | - |
| Cash payments on Senior Notes due 2022 | - | - | 500 | - | - |
| Cash proceeds from the issuance of Senior Notes due 2028 | - | 750 | - | - | - |
| Cash payments on Senior Notes due 2021 | - | (600) | - | - | - |
| Net (decrease) increase in debt with original maturities of 90 days or Term Loan Repayment | 4 | - | - | - | - |
| Cost of early retirement of long-term debt | - | (26) | (26) | - | - |
| Debt issuance costs for Senior Notes due 2029 | (7) | - | (7) | - | - |
| Debt issuance costs for Senior Notes due 2028 | - | (12) | - | - | - |
| Debt issuance costs for the Revolving Credit Facility | (26) | (4) | - | - | - |
| Repurchase of shares | (26) | - | (9) | (125) | (75) |
| Dividends paid | (9) | - | (26) | (33) | (32) |
| Employee shares withheld for taxes | (4) | (2) | (4) | (11) | (9) |
| Net financing (outflow) inflow from the Accounts Receivable Facility | 2 | (11) | 2 | (1) | 2 |
| Other, net | - | - | - | 1 | - |
| Cash (used for) provided by financing activities | (65) | (19) | (65) | (18) | (147) |
| Effects of foreign exchange rate changes on cash | (6) | 6 | - | (20) | 9 |
| Increase (decrease) in cash and cash equivalents | 75 | 23 | 115 | (291) | 28 |
| Cash and cash equivalents, beginning of period | 266 | 342 | 365 | 479 | 189 |
| Cash and cash equivalents, end of period | 342 | 365 | 479 | 189 | 216 |

Appendix D: NWC Projections

| Edgewell Personal Care (NYSE: EPC) | | | | | | | | | | | |
|------------------------------------|--------------|--------------|--------------|------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
| NWC Projections | | | | | | | | | | | |
| | FY 2019 | FY 2020 | FY 21 | FY 22 | FY 23 | FY 24E | FY 25E | FY26E | FY27E | FY28E | FY29E |
| Current Assets | | | | | | | | | | | |
| Receivables | 205.6 | 158.8 | 150.7 | 136.9 | 106.2 | 108.3 | 110.5 | 111.0 | 111.3 | 111.2 | 110.5 |
| <i>Days Sales Outstanding</i> | 35.1 | 29.7 | 26.4 | 23.0 | 17.2 | 16.7 | 16.2 | 15.7 | 15.2 | 14.7 | 14.2 |
| Inventory | 357.2 | 314.1 | 345.7 | 449.3 | 492.4 | 515.6 | 555.6 | 575.7 | 600.2 | 624.2 | 647.1 |
| <i>Inventory Days</i> | 111.0 | 107.3 | 111.0 | 126.9 | 137.1 | 138.1 | 139.1 | 140.1 | 141.1 | 142.1 | 143.1 |
| All other current assets | 140.0 | 146.0 | 160.1 | 167.3 | 147.4 | 173.9 | 181.9 | 186.5 | 189.9 | 200.0 | 205.2 |
| <i>% of Revenue</i> | 6.54% | 7.49% | 7.67% | 7.70% | 6.55% | 7.35% | 7.32% | 7.23% | 7.11% | 7.25% | 7.23% |
| Total Assets | 703 | 619 | 657 | 754 | 746 | 798 | 848 | 873 | 901 | 935 | 963 |
| Current Liabilities | | | | | | | | | | | |
| Accounts Payable | 222.8 | 181.9 | 209.5 | 237.3 | 235.1 | 244.2 | 261.0 | 268.4 | 277.6 | 286.4 | 294.6 |
| <i>A/P Days</i> | 69.2 | 62.1 | 67.2 | 67.0 | 65.5 | 65.4 | 65.4 | 65.3 | 65.3 | 65.2 | 65.2 |
| Other Liabilities | 305.4 | 307.5 | 300.8 | 291.7 | 309.5 | 325.2 | 341.7 | 354.5 | 367.0 | 379.0 | 390.1 |
| <i>as a % of Revenue</i> | 14.3% | 15.8% | 14.4% | 13.4% | 13.7% | 13.7% | 13.7% | 13.7% | 13.7% | 13.7% | 13.7% |
| Total Liabilities | 528.2 | 489.4 | 510.3 | 529 | 544.59 | 569.4 | 602.8 | 622.9 | 644.6 | 665.4 | 684.8 |
| NWC | 175 | 130 | 146 | 225 | 201 | 228 | 245 | 250 | 257 | 270 | 278 |
| Change in NWC | | (45) | 17 | 78 | (23) | 27 | 17 | 5 | 6 | 13 | 8 |

Appendix E: CapEx and D&A

| Edgewell Personal Care (NYSE: EPC) | | | | | | | | | | | |
|------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| CapEx and D&A Projections | FY 2019 | FY 2020 | FY 21 | FY 22 | FY 23 | FY 24E | FY 25E | FY26E | FY27E | FY28E | FY29E |
| Capital Expenditures | (58) | (48) | (57) | (56) | (50) | (48) | (48) | (47) | (46) | (45) | (43) |
| Revenue | 2,141 | 1,950 | 2,087 | 2,172 | 2,252 | 2,366 | 2,486 | 2,579 | 2,670 | 2,757 | 2,838 |
| <i>% of Sales</i> | -2.71% | -2.46% | -2.73% | -2.58% | -2.22% | -2.02% | -1.92% | -1.82% | -1.72% | -1.62% | -1.52% |
| Depreciation & Amortization | 94 | 89 | 87 | 90 | 91 | 83 | 78 | 72 | 66 | 59 | 53 |
| <i>% of Capital Expenditures</i> | 161.72% | 185.00% | 152.81% | 160.54% | 182.80% | 172.80% | 162.80% | 152.80% | 142.80% | 132.80% | 122.80% |

Appendix F: Beta & WACC

| Beta Calculation | |
|------------------|--------------------|
| Covariance | 0.000156157 |
| Variance | 0.000173913 |
| 5-Yr Beta | 0.897899201 |

| Edgewell Personal Care Co. (NYSE: EPC) | |
|--|--------------|
| WACC | |
| MV Equity | 1,843 |
| <i>Share Price</i> | 36.14 |
| <i>Shares Outstanding</i> | 51 |
| Market Return | 11% |
| Risk Free Rate | 4.53% |
| Equity Risk Premium | 6.47% |
| Beta | 0.897899201 |
| Cost of Equity | 10.34% |
| MV Debt | 1,361 |
| Credit Spread | 3.00% |
| Implied Tax Rate | 22.41% |
| Cost of Debt | 5.84% |
| Weight of Equity | 57.53% |
| Weight of Debt | 42.47% |
| WACC | 8.43% |

Appendix G: DCF

| Edgewell Personal Care Co. (NYSE: EPC) | | | | | | | | | | |
|--|------------|------------|-----------|------------|------------|------------|------------|------------|------------|------------|
| Discounted Cash Flow | | | | | | | | | | |
| Figures in Millions USD | FY 20 | FY 21 | FY22 | FY 23 | FY 24E | FY 25E | FY 26E | FY 27E | FY 28E | FY 29E |
| Revenue | 1,949.7 | 2,087.3 | 2,171.7 | 2,251.6 | 2,365.8 | 2,486.1 | 2,579.1 | 2,669.9 | 2,756.9 | 2,838.2 |
| % Growth | | 7.06% | 4.04% | 3.68% | 5.07% | 5.09% | 3.74% | 3.52% | 3.26% | 2.95% |
| EBIT | 176.0 | 238.8 | 181.2 | 227.0 | 223.8 | 241.7 | 266.1 | 275.5 | 284.5 | 294.0 |
| EBIT Margin | 9.03% | 11.44% | 8.34% | 10.08% | 9.46% | 9.72% | 10.32% | 10.32% | 10.32% | 10.36% |
| NOPAT | 136.6 | 185.3 | 140.6 | 176.1 | 173.6 | 187.6 | 206.5 | 213.7 | 220.7 | 228.1 |
| | 22.41% | 22.41% | 22.41% | 22.41% | 22.41% | 22.41% | 22.41% | 22.41% | 22.41% | 22.41% |
| Plus: D&A | 88.8 | 87.1 | 89.9 | 91.4 | 82.6 | 77.7 | 71.7 | 65.6 | 59.3 | 53.0 |
| Less: CapEx | (48.0) | (57.0) | (56.0) | (50.0) | (47.8) | (47.7) | (47.0) | (45.9) | (44.7) | (43.2) |
| Less: Change in NWC | (45.1) | 16.7 | 78.3 | (23.1) | 27.1 | 16.7 | 5.2 | 6.5 | 13.1 | 8.1 |
| FCFF | 222 | 199 | 96 | 241 | 181 | 201 | 226 | 227 | 222 | 230 |
| Discount Factor | | | | | 0.5 | 1.5 | 2.5 | 3.5 | 4.5 | 5.5 |
| Terminal Value (growth) | | | | | 2,876.7 | 3,186.5 | 3,587.1 | 3,600.2 | 3,526.1 | 3,646.7 |
| Terminal Value (multiple) | | | | | 3,620.9 | 3,775.9 | 3,993.1 | 4,031.2 | 4,063.2 | 4,101.6 |
| Cash Flows (growth) | | | | | 181.3 | 200.9 | 226.1 | 226.9 | 222.3 | 229.9 |
| Cash Flows (multiple) | | | | | 181.3 | 200.9 | 226.1 | 226.9 | 222.3 | 229.9 |
| PV of CF (growth) | | | | | 174.1 | 177.9 | 184.7 | 171.0 | 154.4 | 147.3 |
| PV of CF (multiple) | | | | | 174.1 | 177.9 | 184.7 | 171.0 | 154.4 | 147.3 |

| | |
|-----------------------------------|-------|
| Terminal Growth Rate | 2.00% |
| Terminal Multiple (FWD EV/EBITDA) | 11.8 |
| WACC | 8.43% |

| Gordon Growth | |
|----------------------------|----------|
| Final Year FCFF | 230 |
| WACC | 8.43% |
| Terminal Growth | 2.00% |
| Terminal Value | 3,647 |
| PV of Terminal Value | 2,337 |
| Enterprise Value | 3,346.03 |
| Less: Debt | 1,361 |
| Plus: Cash | 214.2 |
| Equity Value | 2,200 |
| Diluted Shares Outstanding | 51 |
| Price Per Share | \$43.13 |
| Upside | 19.34% |

| Multiples Method | |
|----------------------------|---------|
| EV/EBITDA | 11.82 |
| Terminal EBITDA | 347 |
| WACC | 8.43% |
| Terminal Value | 4,102 |
| PV of Terminal Value | 2,628 |
| Enterprise Value | 3,638 |
| Less: Debt | 1,361 |
| Plus: Cash | 214.2 |
| Equity Value | 2,491 |
| Diluted Shares Outstanding | 51 |
| Price Per Share | \$48.84 |
| Upside | 35.15% |

Appendix H: Comps

| Edgewell Personal Care Co. (NYSE: EPC) | | | | | | | | | | | | | | | | | | | | | | | |
|--|--------|----------|----------------|------------|------------|-------------|-----------|-------------|-------------|-------------|--------|------------|---------|-----------|--------|-------------|-------------|-------------|---------|------------|-----------|---------------|---------|
| Comparable Companies | | | | | | | | | | | | | | | | | | | | | | | |
| Figures in Millions USD | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | LTM | | | | | | | | 2025E | | | | | | | |
| Company | Ticker | Price | Shares Outstan | Market Cap | Cash | Debt | EV | Revenue | EBIT | EBITDA | EPS | EV/Revenue | EV/EBIT | EV/EBITDA | P/E | Revenue | EBIT | EBITDA | EPS | FWD EV/Rev | FWD EV/EB | FWD EV/EBITDA | FWD P/E |
| Edgewell Personal Care Co. | EPC | \$35.47 | 51 | \$1,809 | \$216.40 | \$1,480.00 | \$3,073 | \$2,251.60 | \$337.40 | \$304.00 | \$2.05 | 1.36x | 9.11x | 10.11x | 17.30x | \$ 2,486.14 | \$ 241.74 | \$ 319.48 | \$ 2.00 | 1.24x | 12.71x | 9.62x | 17.74x |
| Helen of Troy | HELE | \$99.85 | 23.8 | \$2,376 | \$29.65 | \$774.90 | \$3,122 | \$2,060.00 | \$363.12 | \$323.00 | \$6.77 | 1.52x | 8.60x | 9.66x | 14.75x | \$2,100.00 | \$387.00 | \$338.00 | \$7.00 | 1.49x | 8.07x | 9.24x | 14.26x |
| Proctor & Gamble Co | PG | \$156.01 | 2,352.10 | \$366,951 | \$7,890.00 | \$34,815.00 | \$393,876 | \$83,933.00 | \$19,911.00 | \$22,732.00 | \$6.39 | 4.69x | 19.78x | 17.33x | 24.41x | \$87,924.20 | \$21,385.20 | \$24,532.80 | \$6.92 | 4.48x | 18.42x | 16.06x | 22.54x |
| Nu Skin | NUS | \$12.36 | 49.42 | \$611 | \$256.10 | \$478.00 | \$833 | \$1,961.00 | \$68.10 | \$137.70 | \$0.17 | 0.42x | 12.23x | 6.05x | 72.71x | \$1,870.00 | \$120.00 | \$201.00 | \$1.49 | 0.45x | 6.94x | 4.14x | 8.30x |
| Kimberly Clark Co | KMB | \$125.28 | 336.9 | \$42,207 | \$1,093.00 | \$8,613.00 | \$49,727 | \$20,431.00 | \$3,632.00 | \$4,385.00 | \$8.14 | 2.43x | 13.69x | 11.34x | 15.39x | \$20,965.00 | \$3,312.40 | \$4,100.40 | \$7.33 | 2.37x | 15.01x | 12.13x | 17.09x |
| Church & Dwight Co | CHD | \$103.20 | 243.4 | \$25,119 | \$344.50 | \$2,605.60 | \$27,380 | \$5,867.90 | \$1,057.40 | \$1,314.30 | \$3.04 | 4.67x | 25.89x | 20.83x | 33.95x | \$6,376.90 | \$1,258.30 | \$1,479.30 | \$3.74 | 4.29x | 21.76x | 18.51x | 27.59x |
| Coty | COTY | \$10.30 | 895.2 | \$9,221 | \$284.00 | \$4,692.00 | \$13,629 | \$5,554.00 | \$544.00 | \$1,034.00 | \$0.56 | 2.45x | 25.05x | 13.18x | 18.39x | \$6,493.00 | \$937.00 | \$1,184.00 | \$0.56 | 2.10x | 14.54x | 11.51x | 18.39x |
| Kenvue | KVUE | \$19.38 | 1915.1 | \$37,115 | \$1,382.00 | \$8,427.00 | \$44,160 | \$15,443.00 | \$2,939.00 | \$3,566.00 | \$1.29 | 2.86x | 15.03x | 12.38x | 15.02x | \$16,197.00 | \$3,589.00 | \$3,951.00 | \$1.24 | 2.73x | 12.30x | 11.18x | 15.63x |
| Clorox | CLX | \$141.20 | 124.1 | \$17,523 | \$355.00 | \$3,294.00 | \$20,462 | \$7,310.00 | \$1,086.00 | \$1,326.00 | \$4.50 | 2.80x | 18.84x | 15.43x | 31.38x | \$7,491.10 | \$1,153.20 | \$1,366.50 | \$6.43 | 2.73x | 17.74x | 14.97x | 21.96x |
| Colgate-Palmolive | CL | \$86.15 | 822.1 | \$70,824 | \$1,145.00 | \$9,412.00 | \$79,091 | \$19,457.00 | \$4,764.00 | \$5,465.00 | \$3.80 | 4.06x | 16.60x | 14.47x | 22.67x | \$21,034.50 | \$4,890.00 | \$5,267.60 | \$3.81 | 3.76x | 16.17x | 15.01x | 22.61x |

| | Share Price | EV | Revenue | EBIT | EBITDA | EPS | EV/Revenue | EV/EBIT | EV/EBITDA | P/E | Revenue | EBIT | EBITDA | EPS | FWD EV/Rev | FWD EV/EB | FWD EV/EBITDA | FWD P/E |
|------------|-------------|---------------|--------------|--------------|--------------|---------|------------|---------|-----------|--------|--------------|--------------|--------------|---------|------------|-----------|---------------|---------|
| Minimum | \$ 10.30 | \$ 832.73 | \$ 1,961.00 | \$ 68.10 | \$ 137.70 | \$ 0.17 | 0.42x | 8.60x | 6.05x | 14.75x | \$ 1,870.00 | \$ 120.00 | \$ 201.00 | \$ 0.56 | 0.45x | 6.94x | 4.14x | 8.30x |
| Quartile 1 | \$ 23.40 | \$ 5,748.40 | \$ 5,554.00 | \$ 544.00 | \$ 1,034.00 | \$ 1.29 | 2.43x | 13.69x | 11.34x | 15.39x | \$ 3,458.83 | \$ 524.50 | \$ 549.50 | \$ 1.62 | 1.64x | 12.41x | 10.01x | 15.99x |
| Median | \$ 93.00 | \$ 23,920.95 | \$ 7,310.00 | \$ 1,086.00 | \$ 1,326.00 | \$ 3.80 | 2.80x | 16.60x | 13.18x | 22.67x | \$ 6,992.05 | \$ 1,205.75 | \$ 1,422.90 | \$ 3.78 | 2.55x | 14.78x | 11.82x | 18.06x |
| Quartile 3 | \$ 119.76 | \$ 48,335.03 | \$ 19,457.00 | \$ 3,632.00 | \$ 4,385.00 | \$ 6.39 | 4.06x | 19.78x | 15.43x | 31.38x | \$ 19,773.00 | \$ 3,519.85 | \$ 4,063.05 | \$ 6.80 | 3.50x | 17.35x | 15.00x | 22.40x |
| Maximum | \$ 156.01 | \$ 393,876.12 | \$ 83,933.00 | \$ 19,911.00 | \$ 22,732.00 | \$ 8.14 | 4.69x | 25.89x | 20.83x | 72.71x | \$ 87,924.20 | \$ 21,385.20 | \$ 24,532.80 | \$ 7.33 | 4.48x | 21.76x | 18.51x | 27.59x |
| Average | \$ 78.92 | \$ 63,535.09 | \$ 18,001.88 | \$ 3,818.29 | \$ 4,475.89 | \$ 3.85 | 2.88x | 17.30x | 13.41x | 27.63x | \$ 17,293.78 | \$ 3,727.38 | \$ 4,274.01 | \$ 4.05 | 2.56x | 14.37x | 12.24x | 18.61x |

| | | | | | | | | |
|------------|-----------|-----------|----------|-----------|-----------|----------|----------|----------|
| Minimum | \$ (6.03) | \$ 32.10 | \$ 11.27 | \$ 30.24 | \$ (3.07) | \$ 8.12 | \$ 1.18 | \$ 16.59 |
| Quartile 1 | \$ 82.68 | \$ 65.80 | \$ 42.82 | \$ 31.55 | \$ 55.15 | \$ 34.03 | \$ 37.91 | \$ 31.99 |
| Median | \$ 98.80 | \$ 85.06 | \$ 53.79 | \$ 46.48 | \$ 99.49 | \$ 45.28 | \$ 49.26 | \$ 36.13 |
| Quartile 3 | \$ 154.69 | \$ 106.09 | \$ 67.21 | \$ 64.32 | \$ 145.98 | \$ 57.47 | \$ 69.22 | \$ 44.80 |
| Maximum | \$ 182.40 | \$ 146.53 | \$ 99.40 | \$ 149.05 | \$ 193.60 | \$ 78.37 | \$ 91.17 | \$ 55.19 |
| Average | \$ 102.32 | \$ 89.68 | \$ 55.15 | \$ 56.64 | \$ 100.16 | \$ 43.33 | \$ 51.88 | \$ 37.22 |

Appendix I: Revenue Build

| Edgewell Personal Care Co. (NYSE: EPC) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|------------|------------|----------|----------|----------|----------|------------|----------|----------|----------|----------|------------|----------|----------|----------|----------|------------|----------|----------|----------|----------|------------|----------|----------|----------|----------|------------|----------|----------|----------|----------|------------|------------|------------|------------|
| Revenue Build (in \$mm) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Quarter End | FY 19 | FY 20 | Q1 21 | Q2 21 | Q3 21 | Q4 21 | FY 21 | Q1 22 | Q2 22 | Q3 22 | Q4 22 | FY 22 | Q1 23 | Q2 23 | Q3 23 | Q4 23 | FY 23 | Q1 24 | Q2 24E | Q3 24E | Q4 24E | FY 24E | Q1 25E | Q2 25E | Q3 25E | Q4 25E | FY 25E | Q1 2026E | Q2 2026E | Q3 2026E | Q4 2026E | FY2026 | FY27E | FY28E | FY29E |
| Wet shave | \$1,250.10 | \$1,162.30 | \$279.10 | \$280.50 | \$304.90 | \$351.40 | \$1,215.90 | \$286.10 | \$305.00 | \$326.30 | \$325.10 | \$1,242.50 | \$275.30 | \$308.60 | \$324.10 | \$322.90 | \$1,230.90 | \$301.70 | \$323.90 | \$334.38 | \$309.72 | \$1,269.70 | \$310.07 | \$339.96 | \$344.99 | \$297.09 | \$1,292.10 | \$316.39 | \$340.74 | \$339.40 | \$299.33 | \$1,295.86 | \$1,298.98 | \$1,301.47 | \$1,303.30 |
| Percent Growth YoY | | -7.02% | | | | | 4.61% | 2.51% | 8.73% | 7.02% | -7.48% | 2.19% | -3.77% | 1.18% | -0.67% | -0.68% | -0.93% | 9.59% | 4.96% | 3.17% | -4.08% | 3.20% | 2.77% | 4.96% | 3.17% | -4.08% | 1.76% | 2.86% | 3.70% | 1.89% | -2.95% | 0.29% | 0.24% | 0.19% | 0.14% |
| Sun and skin care | \$463.10 | \$462.00 | \$103.00 | \$157.50 | \$195.20 | \$129.60 | \$585.30 | \$104.80 | \$183.00 | \$216.20 | \$134.30 | \$638.30 | \$112.90 | \$209.70 | \$244.90 | \$138.00 | \$705.50 | \$115.40 | \$241.97 | \$274.33 | \$142.40 | \$774.11 | \$119.90 | \$279.21 | \$307.20 | \$146.95 | \$853.35 | \$125.95 | \$306.04 | \$351.19 | \$152.46 | \$935.64 | \$1,016.51 | \$1,094.20 | \$1,166.89 |
| Percent Growth YoY | | -0.24% | | | | | 26.69% | 1.75% | 16.19% | 10.76% | 3.63% | 9.06% | 7.73% | 14.59% | 13.27% | 2.76% | 10.53% | 2.21% | 15.39% | 12.02% | 3.19% | 9.70% | 3.90% | 15.39% | 12.02% | 3.19% | 10.24% | 4.61% | 15.12% | 12.44% | 3.05% | 9.64% | 8.64% | 7.64% | 6.64% |
| Feminine care | \$308.10 | \$298.60 | \$69.00 | \$85.00 | \$73.60 | \$58.50 | \$286.10 | \$72.40 | \$59.40 | \$81.30 | \$77.60 | \$290.70 | \$80.90 | \$80.10 | \$81.00 | \$73.20 | \$315.20 | \$71.80 | \$81.99 | \$85.09 | \$83.07 | \$321.96 | \$73.10 | \$83.93 | \$89.38 | \$94.28 | \$340.69 | \$72.51 | \$95.83 | \$88.68 | \$90.56 | \$347.58 | \$354.43 | \$361.24 | \$368.00 |
| Percent Growth YoY | | -3.08% | | | | | -4.19% | 4.93% | -30.12% | 10.46% | 32.65% | 1.61% | 11.74% | 34.85% | -0.37% | -5.67% | 8.43% | -11.25% | 2.37% | 5.05% | 13.49% | 2.10% | 1.81% | 2.37% | 5.05% | 13.49% | 5.82% | 0.77% | 13.19% | 3.24% | 7.10% | 2.02% | 1.97% | 1.92% | 1.87% |
| Total Net Sales | \$2,141.00 | \$1,949.70 | \$451.10 | \$523.00 | \$573.70 | \$539.50 | \$2,087.30 | \$463.30 | \$547.40 | \$623.80 | \$537.00 | \$2,171.50 | \$469.10 | \$598.40 | \$650.00 | \$534.10 | \$2,251.60 | \$488.90 | \$647.87 | \$693.80 | \$535.20 | \$2,365.77 | \$503.06 | \$703.10 | \$741.66 | \$538.31 | \$2,486.14 | \$514.85 | \$742.61 | \$779.27 | \$542.35 | \$2,579.08 | \$2,669.92 | \$2,756.91 | \$2,838.19 |
| Percentage Growth YOY | | -8.9% | | | | | 7.06% | 2.70% | 4.67% | 8.73% | -0.46% | 4.03% | 1.23% | 9.32% | 4.20% | -0.34% | 3.69% | 4.22% | 8.27% | 6.74% | 0.21% | 3.07% | 2.90% | 8.33% | 6.90% | 3.09% | 2.34% | 3.62% | 3.07% | 0.73% | 3.74% | 3.32% | 3.26% | 2.93% | |

BUIF: Consumer Staples

Appendix J: Bear, Base, Bull Case

| Bear Case | | | |
|-----------------------|----|-------|-----|
| PGR | \$ | 35.67 | 25% |
| EMM | \$ | 46.54 | 20% |
| LTM P/E | \$ | 30.24 | 10% |
| FWD EV/EBIT | \$ | 34.03 | 15% |
| FWD EV/EBITDA | \$ | 37.91 | 15% |
| FWD P/E | \$ | 16.59 | 15% |
| Price Target / Upside | \$ | 34.53 | -4% |

| Base Case | | | |
|-----------------------|----|-------|-----|
| PGR | \$ | 43.13 | 25% |
| EMM | \$ | 48.84 | 20% |
| LTM P/E | \$ | 46.48 | 10% |
| FWD EV/EBIT | \$ | 45.28 | 15% |
| FWD EV/EBITDA | \$ | 49.26 | 15% |
| FWD P/E | \$ | 36.13 | 15% |
| Price Target / Upside | \$ | 44.80 | 24% |

| Bull Case | | | |
|-----------------------|----|-------|-----|
| PGR | \$ | 53.77 | 25% |
| EMM | \$ | 54.12 | 20% |
| LTM P/E | \$ | 64.32 | 10% |
| FWD EV/EBIT | \$ | 57.47 | 15% |
| FWD EV/EBITDA | \$ | 69.22 | 15% |
| FWD P/E | \$ | 44.80 | 15% |
| Price Target / Upside | \$ | 56.42 | 56% |